### How to Use "Measuring Compliance Program Effectiveness" – Some Perspectives

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The Guide:
What It Is
and
What It Is Not

### Measuring Compliance Program Effectiveness: A Resource Guide

SSUE DATE: MARCH 27, 2017

HCCA-OIG Compliance Effectiveness Roundtable Roundtable Meeting: January 17, 2017 | Washington, DC



### **Right-sizing the Guide:**

### A Tool For Any Size Organization





Putting Measures into Practice: A Discussion of Examples

# Assessment 1.27

### Essential Compliance Policies and Procedures exist

 Can staff articulate Policies and Procedures?



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# Compliance Officer 2.27

### Compliance Officer Independence and Objectivity

- Review the CO Job Description
- CO reporting structure?
- CO in the Org Chart
- Independence
- Authority to retain counsel



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# Compliance Plan 2.45

What is the Company Doing to Drive the Compliance Culture?

- Surveys
- What does the company incentivize?
- What does the company promote?
- Is the Compliance Program tied to Mission, Vision, and Values?



# Employee Screening 3.9

All employees are screened prior to hire

 Audit HR files to ensure documentation supports that newly hired employees were screened prior to their first day worked



# Training 4.10

The organization evaluates policy and/or compliance failures and provides re-education to applicable staff

- Audit failures to determine if training is considered in corrective action
- Audit to ensure re-training completed
- Track for reoccurrence to determine understanding and effectiveness





# Monitoring and Auditing Work Plan 5.40

### Auditing and Monitoring Process

- Document and process review
- How is the annual Work Plan developed?
- Who is responsible for the Work Plan?



### Sample Monitoring & Auditing Tool

Performance Indicator	Monitoring Parameters	Information Source	Method of Data Collection	Data Collection		Data Analysis & Reporting	
				Frequency	Who	Reason	Use
License and San	ction Checks						
– License verification	For all licensed positions	Employee     application     State licensee     database	– Copy license – Print	-Employment -Annual performance review -Biannual renewal	- Identify who is collecting & will review	-Therapy must be provided by licensed or qualified individuals	Compliance     Indicator     Compliance     Metrics
– OIG LEIE Sanctions Database	– For all employees	- OIG LEIE List	— Print findings (page)	-Employment -Quarterly	- Identify who is collecting & will review	-Excluded individuals may not provide care/bill	Compliance     Indicator     Compliance     Metrics
– Medicaid Exclusion Database	– For all employees	State Medicaid     exclusions     database (if     applicable)	- Print findings (page)	-Employment -Quarterly or monthly if required	– Identify who is collecting & will review	-Excluded individuals may not provide care/bill	Compliance     Indicator     Compliance     Metrics

# Awareness 6.12

# Distinction between disciplinary action and non-retaliation

- Interview staff for understanding
- P&Ps support discipline
- Assess the difference between discipline and non-retaliation
- Make sure of appropriate protections



## Timeliness of Response 7.42

#### Self Disclosure Guidelines

- Document reviews and interviews
  - Are there written guidelines for self disclosure?
  - Do they address everyone that is impacted?
  - Do they address information to be shared with regulators?



### **Questions?**

**Comments?** 

How Will You
Use
This Guide?

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How do you know if you have an effective Compliance Program?



A window into compliance efforts in the real world an interview with Susan Gillin, Chief of the Administrative and Civil Remedies Branch,
Office of Counsel to the Inspector General,
U.S. Department of Health and Human Services

- an interview by Gabriel L. Imperato

### **Contact Information & Resources**

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#### **Resources:**

https://oig.hhs.gov/compliance/101/files/HCCA-OIG-Resource-Guide.pdf https://oig.hhs.gov/authorities/docs/physician.pdf