**Catholic Health Initiatives 21st Annual Compliance Institute	
Instaltives March 26-29, 2017	
Tim Murray MS,MT(ASCP) CHC National Director of Laboratory Compliance timothymurray@catholichealth.net 610-594-5102	
610-334-3102	-
Catholic Health	
Initiatives Imagine better health."	
Maintaining Laboratory Compliance	
in an Ever Changing Healthcare	-
Regulatory Environment	
OR	
Catholic Health Initiatives Imagine beter health	
Labland, it is <u>NEVER</u> a	
dull moment!	-

Catholic Health Initiatives Imagine better health."	Do you ever feel like this as a compliance professional?
Catholic Health Initiatives Imagine better health."	Compliance Plan Benefits
the Inspec	ries have their own guidance from the Office o ctor General for developing a compliance plan

idance from the Office of oping a compliance plan published in the FR 8/24/1998. Described seven fundamental elements that were to be contained in each plan. This was to replace the previously issued plan published March 3, 1997 and was more consistent with the compliance program guidance issued with respect to the hospital and homecare industries.

Catholic Health Initiatives Compliance – Overall Purpose of Compliance Programs

- Effective internal controls that promote adherence to legal requirements
- Culture that promotes prevention, detection, and resolution of unlawful conduct
- Demonstrate commitment to compliance process



Compliance – Overall Purpose of Compliance Programs

- · Written policies, procedures and standards of conduct
- Compliance officer and compliance committee
- Effective training and education
- Effective lines of communication
- Enforcement of standards through well-publicized disciplinary guidelines
- · Internal monitoring and auditing
- Responding promptly to detected offenses and developing corrective

Catholic Health Initiatives Written Policies, Procedures and Standards of Conduct

Appendix A Clinical Laboratory Overview

Appendix B Final Compliance Program Guidance for Clinical Laboratories – 08/1998

Appendix C Areas of Concern Identified by the OIG
Appendix D Sample Monitoring Tool
Appendix E Special Fraud Alerts, Advisory Bulletins and Other

Communications by the Old
Appendix F Designation of a Clinical Laboratory Compliance Officer and
Clinical Laboratory Compliance Committee
Appendix G Names of a Clinical Laboratory Compliance Officer and Clinical

Laboratory Compliance Committee Members

Appendix H Education and Training
Appendix I CRP Reporting System
Appendix J Clinical Laboratory Orders/Ordering Procedure

Catholic Health Initiatives

Compliance Plans - Operationalization Written Policies, Procedures and Standards of Conduct

Appendix K Clinical Laboratory Medical Necessity Procedure

Appendix C Linical Laboratory Medical Necessity Procedure
Appendix C Linical Laboratory Coding and Validating ICD Coding Procedure
Appendix M Clinical Laboratory Billing Procedure
Appendix N Marketing, Sales and Business Development of Laboratory
Services Procedure, Improper Inducements, Kickback and
Self-Referrals

Appendix O Clinical Laboratory Research Procedure
Appendix P Application for Laboratory Licensure (CLIA) License
Appendix QNon Routine Information Requests or Communications from
Governmental or Regulatory Agencies

Appendix R Clinical Laboratory Specific Procedures

Appendix S Proficiency Testing (PT) Policy Requirements

Printed documents are for reference only. For the most current version refer to Inside CHI, Corporate Responsibility Community, Public Folders, Laboratory, Addendum
Laboratory Compliance CRP Plan Addendum Effective Date: 02/01/14 Addendum Revised 02/01/17
Annual Review 02/01/17

Catholic Health Initiatives	ompliance Plans- Operationalization aff Education and Competency
Laboratories - C program hazure abcrearens. The that should be n written pulicies Clinical	

Catholic Health	Laboratory Name :	Laboratory Address:	Completed By:		
Imagine better health."					
HI Clinical Laboratory Addendur					
is an aid to assist laboratory leaders elow has been compiled to provide ssure a functioning laboratory comp	general guidance on tasks lis	ted in the addendum which mus	t be completed annually to	Date of Completion	Comments
. Review any Laboratory Addendum	updates after 02/01/YY with	aboratory compliance committe	e and laboratory staff.		
. If required by entity policy or your nnual reviewed/updated document					
. Perform an annual laboratory comp aragraph three. This requirement m leleased in December each year.					
. Review the Office of the Inspector	General (DIG) annual work p	an at:	Ī		
ttp://oig.hhs.gov/reports-and-publi ou can sign up for automatic notifics		at:			

Staurs ali required compliance education require ments are met. Appendix H (Esborrany resears all hed any other lawy than upon test completion, i.e. On receip or order. The results of one violate monthly registrant to search or in locations for control and all held in receip reported annually so the	Catholic Health Initiatives	Laboratory Name:	Laboratory Address:	Completed By:	
registers committee. Approach G	gular basis or at a minimum annua ddendum. This task can be accomp impliance committee or CRO. App This report should also indude the	ly the compliance activities of ished in the form of complian endix F, dot point two. status of accomplishing the r	f the laboratory as directed in ice meeting minutes or as a se esponsibilities listed in the ac	the Clinical Laboratory parate report to the entity	
if laboratory test are billed any other way than upon test compliction. I.e. On needs to produce. The results of the extraction to this program to ensure no incomplate or test not performed a billed in enter are reported annually to the ICD OL Appendix N.	Review and update as needed the impliance committee. Appendix 0		ory Compliance Office rand th	e members of the Laboratory	
vel oped monitoring program to ensure no incomplete or test not performed is billed in error are reported annually to the al (20). Appendix M	Ensure all required compliance ed	ucation requirements are met	. Appendix H		
aboratory supplies furnished to referral sources are tracked to ensure that said supplies are provided in quantities that					
	Laboratory supplies fumished to r e appropriate. Appendix N	eferral sources are tracked to	ensure that said supplies are p	provided in quantities that	

Catholic Health Initiatives Imagine better health.	Complia Annual T	nce Plans asks	- Operation	onalization	
Catholic Health Initiatives	Laboratory Name :	Laboratory Address:	Completed By:		
 If appropriate, the results of the p policy. Appendix N 	eriodic monitoring of compu	ters and interface contracts as r	equired by the entity		
11. Review any local CRO approved n OH CRP Policy	efemal source gifts as they ap	plyto			
View Items 1-1e in the CHI CRP Polic	. The results of this monitor	will be reported to the entity CR	O. Appendix N		
 Review Appendix S Proficiency Te within that Appendix 	esting Procedure Requiremen	t and ensure that current policy	meets the expectations		
Click the link below to view t	the current CHI Clinical	Laboratory Compliance	Addendum:		
http://collab.catholkheaith.net/em/docu 19.3069501/CHI_Laboratory_Compliance NAL 02.01.16.adf					

Catholic Health Initiatives Imagine better health.	Compliance Plans- Operationalization Monitoring
	 Director of Laboratory Compliance Performed onsite compliance reviews
	»Invite entity and divisional compliance officers to accompany onsite reviews.
	Developed checklist for waived laboratories -Local CROs or Physician Enterprise Specialists used this tool to review 25% of the POLs annually »Purpose was to make typically non-professional laboratorians aware that there were testing requirements

Catholic Health Initiatives Imagine better health."	Compliance Pla Monitoring	ans- Operationali	zation
PART 1 - ENTITY DATA	CORATO RY DIRECTOR CORATO RY COMPLIANCE OFFICER	Notice to enter the following questions or obtain needed:	nformation.
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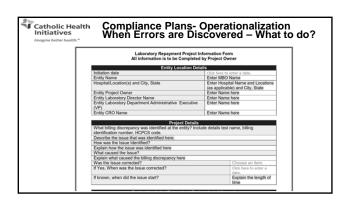
Catholic Health Compliance			Op.	crationanzation
WICHING				
nagine better health.™				
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ab Address as it appeared on the license and any correction:	Daniel	Time.		Director, Laboratory Compliance
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bethy personal interviewed:	Person	Biggs		
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aboratory Contact Number:	is no State or			Rev 9-16
late Assessment Completed	Ordere-			
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Y 2017 - Waived Testing Assessment	YES	NO.	N/A	Additional guidance and answers to the NON Yes/No questions:
Are all tests performed tils sidfeld at walved? \$\$452.25(c), and 452.1775(b)(2).5ee below for obtreviated list of walved tests.				
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. Specifical liberatory follow the current manufacturer's instructions for all takes performed by:				Syldence of Compliance (Clidi on tab for Interpretation.)
(Udngthe appropriate specimen?				
Adding the required reagents in the prescribed order?				
Adhering to the manufacturer's storage and handling instructions?				
	•			•

Catholic Health Compliance Plans	- Operationalization
Initiatives Monitoring	
Nitionardical edition if existing age?	
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(Ferterming and designanting instrument maintenance as described by the manufacturer)	
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Control of the Contro	processes or comprise our (Since on Lab for interpretation.)

Catholic Health Initiatives Compliance Plans- Operationalization Monitoring	
Evidence of Compliance Red=extra emphasis and review	
2. Ask interviewee to show you the current package insert and demonstrate how heithe knows that is most current. 3. Choose a representative test ask the interviewee to walk through the procedure with you and point out the items listed in lines 3a-l. Look at Test Kit and individual components and check to see that all are within expiration date	
Look at control results and confirm that they are within the manufacturer's expectations. Look at temperature records and compare to manufacturer's storage requirement (soom temp, refrigerated and frozen where appropriate) Recommend that acceptable temp ranges be included on documentation chart. If any of the above are not within expected parameters investigate with the concriter action was and review with interviewee the	
follow-up actions. (See below) I.e. Patients not reported, called manufacturer to troubleshoot, told supervisor/lab director, if temperatures were off, moved specimens/reagents to an acceptable temperature controlled area	
Sa. Separate documentation of this information is not required but ask how the liab would handle identifying patients tested using a recalled identifies test kit? Bit. cd. Ask Interviewee to demonstrate how results are enteredidocumented in patient, thour they would troubleshoot bad controls or instrument readings?	
7. Testing staff should verbalize that they review each new kit instructions for changes or that their supervisor informs and educates them of new changes. Someone MUST review each new insert for changes. [Best practice documents that fact) 9b. Ask staff to show out in the manufacturer is next where the manufacturer describes the correct peoplem to collect for analysis.	
6c. Ask testing staff to show you evidence of a typical test order. 9e.Log is not required (Best Practice) but interviewee needs to be abbit to verbalize how to confirm to an inspector or the laboratory medical director that controls were acceptable after the fact (days, weeks later)	
1 >	1
Catholic Health Initiatives OIG Work Plan for 2017	
OIG will review payments to independent labs to determine	
compliance with selected billing requirements	
Billing of Lab Services in 2016	
Histocompatibility Lab Billing	
Thistocompatibility Lab Billing	
 Protecting Access to Medicare Act (PAMA) & Medicare Access and CHIP Reauthorization Act (MACRA) Implementation 	
, , , , , , , , , , , , , , , , , , , ,	
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Initiatives Internal Monitoring and Auditing	
Annually the National Laboratory Compliance Committee reviews the OIG Work Plan and develops system wide monitoring for each moderate and above CLIA	
Laboratory.	
 Each laboratory leader will be asked to review three months (July 1, 2016 - September 30, 2016) outpatient lab account data as the initial data set. Ten (10) accounts will be randomly selected from each month (total of 30 accounts). Each laboratory loader will be asked to review each the thirty 	
(30) randomly chosen laboratory accounts looking at the actual protein extended returns the falling (30) randomly chosen laboratory accounts looking at the actual provider order versus the result report versus the bill versus coding for accuracy. If any systematic errors are discovered, a corrective action statement/plan will need to be submitted to the local CRO and the CHI National	
corrective action statement/plan will need to be submitted to the local CRO and the CHI National Laboratory Compliance Committee. This activity will neet the needs of self-monitoring requirement as described in the Laboratory Compliance Addendum.	
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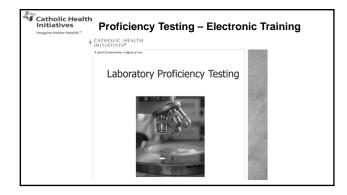
nitiatives	ealth Compliance Plans- Operationalization When Errors are Discovered – What to do?
	Catholic Health
	Initiatives
	Imagine better health."
	SAMPLE
	Dear Laboratory Administrative Director:
	A potential abboratory miscoding error has been identified in your laboratory charge description master (CDM) that may potentially end in governmental plan repayment, in order to be able to save that a thorough analysis is performed, there are recommended steps to be followed to ensure good communication, data authorises occasivally engineering and morely reported. Present and extent that you even clopped the reportable production of the strategies of the st
	The normal chain of ewest shat occurs when a billing (coding error is discovered) 1. Northy vice President or serior executive responsible for the laboratory department 2. Northy entity (CRD) 3. Northy entity (CRD) 4. Complete Laboratory Represent Information from (included) 5. A meeting with CPD legal you and the Director of Laboratory Compliance will be set up by the Entity CPD start fresh 3 and 2 below set accompliable. The purpose of this meeting will be direct 6. Entity CPD start fresh 3. All 2 below set accompliable. The purpose of this meeting will be direct

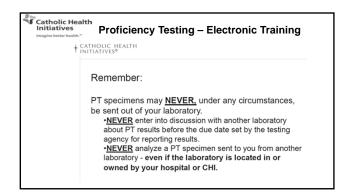
Catholic Health Initiatives	Compliance Plans- Operationalization When Errors are Discovered – What to do?
1. 2. 3. 4. 5.	Intensity to put should. Sicindity the date that the correction of the error was completed, implemented and confirmed. Sicindity the date that the correction of the error was completed, implemented and confirmed. Determine when the error first occurred if possible for example there was a software change, never test initiated and assigned an increast code or old code discovered to be incorrect. The experiment of the ex
Directo Corpora 367 Ea P 610-5	turray, MS, MT (ASCP), CHC Labotatory Compliagemen tel Responsibility general Catology PA 19341 994-3102 F 610-363-1790 manuray@uschalichealth.net

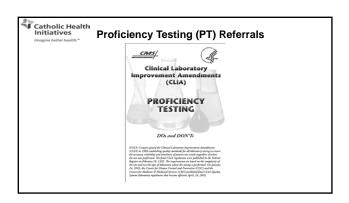


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Compliance Plans- Operationalization When Errors are Discovered – What to do?	
Imagine better health."	
Project Schaller Scha	
managed care plans. Provide the payers to be included in the analyses	
Name of altoring-directing repayment Will be project be performed under the Attorney Client Philelege (ACP)? WII CHAN be requested to perform the project Choose an item.	
Laboratory Expansion Froget Finalization Information Date data analysis accepted by directing altorney Date decoring attorney provided templates and direction for entity (3 Gis her to entire a date). Class decoring attorney provided templates and direction for entity (3 Gis her to entire a	
repayment. date. Date reimbursement was made to payer/s. Must be less than 60 days. Click here to enter a	
from alterner acceptance date. Date CPO entered include EnthicaPoint Return copy of his completed from to attorney director, entity CRO and Director of Laboratory Complexee.	
Compliance .	
Version (ILSS) Laurier W.Laurieryka. Responsit (Ind. yen	
Catholic Health	
Initiatives Look Back Period	
Regulation applies to any overpayment identified within <u>6 years</u> of	
its receipt. For Medicare! 4 years Medicaid, Managed Care Plans,	
Tricare etc.	
 Providers and suppliers reporting Stark Law violations are required 	
to report and return overpayments back 4 years only.	
Catholic Health "Reasonable Diligence" to Determine and Quantify Overpayment	
"Reasonable diligence" includes:	
Reasonable diligence includes: Proactive compliance activities" conducted in good faith	
by qualified individuals to monitor claims for receipt of	
overpayments, and	
2. "Reactive investigative activities" conducted in good faith	
in timely manner by qualified individuals in response to	
"credible information" about potential overpayment.	

 "Credible information' includes information that supports a reasonable belief that an overpayment <u>may</u> have been received."







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_{lth} Appendix S **Proficiency Testing (PT) Policy Requirements**

Besides describing the actual process for handling the PT specimens and how the specimens are to be rotated to different representative testing personnel during all shifts on which those tests are being performed, the PT policy/plan must also include, at a minimum, the following statements:

- The laboratory must not send proficiency testing samples or portions of such samples to another laboratory for analysis.
- The laboratory staff must handle all PT specimens in the same manner as a
- There may be no inter laboratory communication concerning a PT challenge until after the challenge cutoff date.



Catholic Health Appendix S (Continued) **Proficiency Testing (PT) Policy Requirements**

- PT samples may only be analyzed on primary equipment and may not be analyzed on secondary equipment until after the challenge cutoff date.

 Any laboratory that receives proficiency testing samples from another laboratory
- for testing must notify Laboratory leadership who will notify CMS of the receipt of those samples.

The plan must also explicitly emphasize that PT challenges are only to be analyzed and reported on behalf of the CLIA licensed laboratory for which they were obtained. Laboratories may not share PT specimens with other licensed CLIA laboratories. Purchased PT samples are tied directly to the CLIA number of the purchasing laboratory and to share that specimen with another laboratory and to report the result of the second laboratory will be interpreted as specimen referral which carries steep penalties.



Proficiency Testing Pitfalls!

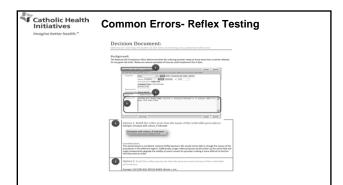
- · PT Sharing
 - Proficiency testing is assigned by CLIA number and may only be ordered for and reported by that specific number.
 - Owned physician practice laboratories in same or contiguous building
 - Under main laboratory CLIA number » Primary instrument- different PT vendor?
 - Separate CLIA number
 - Owned physician practice laboratories off campus
 - Separate CLIA number Central Monitoring of Owned Physician Practice Laboratories by Hospital Laboratory Staff.
 - Different PT vendors!
 - "Never the twain shall meet"
 - Be leery of networks with multiple laboratory access

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Reflex Testing - Common Errors

- 2010 Noridian Administrative Services- Error Rate Testing (CERT) analysis indicates providers are performing additional laboratory services based on a standard written or implied protocol, rather than a patient-specific physician order.
- Complete Blood Count (CBC), CBC with automated Differential, CBC with Automated Differential Reflex
- -Which one?
- Complete Blood Count, automated- 85027
- Complete Blood Count, with differential WBC, automated -85025

 Urinalysis (UA), UA Dipstick, UA with microscopic, UA with Microscopic Reflex, UA with Microscopic Reflex with Culture Reflex -





Common Errors- Incomplete Panels

- Incomplete Panels- Due to lipemia, hemolysis
 - If all components of an approved panel cannot be performed for whatever reason i.e. due to the condition of the specimen, the full panel may not be billed. Only those components actually analyzed and reported may be billed.

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Common Errors- Environmental Monitoring

- · Environmental conditions of storage and testing areas for supplies and equipment must be monitored to ensure that manufacturer required storage conditions are met.
 - Environmental conditions be monitored each day and results documented. Corrective action must be documented if results are not within acceptable limits. This includes weekends and holidays.
 - Humidity
 - Temperature
 - RoomRefrigerator

 - Freezer

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Common Errors- Personnel Records

- · Personnel Policies for Individuals Directing or Performing Non-
 - Educational Credentials 42 CFR, Part 493, Subpart M for
 - · What is required?
 - Transcripts
 - Diplomas
 - PSV primary source verification » Ref: S&C: 16-18- CLIA, April 1, 2016
 - - » Bachelor's and Associate's degrees in nursing meet the requirement for earning a degree in a biological science for, respectively, high complexity testing personnel and moderate complexity testing personnel.
 - » Professional certification, such as medical technology certification or nursing licenses IS NOT considered sufficient evidence of meeting the personnel qualifications.



Common Errors- Competency Assessment Who Can Perform?

- · Competency documentation of testing personnel
 - Moderate Complex Laboratories
 - Technical Consultant (TC) BS in a chemical, physical or biological science or medical technology -2 years of laboratory training or experience, or both
 - Assignment of responsibilities by Laboratory Medical Director
 Annual assessment by director
 - High Complex Laboratories
 - Technical Supervisor (TS) Micro, Chem, bachelor's degree in a chemical, physical
 or biological science or medical technology- 4 years of laboratory training or
 experience, or both, in high complexity testing
 - General Supervisor (GS) Associate degree in a laboratory science, or medical laboratory technology-2 years of laboratory training or experience, or both, in high complexity testing
 Assignment of responsibilities by Laboratory Medical Director

 - Annual assessment by director

Catholic Health Initiatives Medical Necessity	
Educate physicians and other reasonable steps to avoid claims for unnecessary services	
Requisition – conscious ordering of each test by physicians Notices	
General Custom profile	
- Educate re ABNs - Monitor to make sure not contributing to unnecessary tests	
- monitor to make sure not contributing to unnecessary tests	
3 to	1
Catholic Health Initiatives Payment for Hospital Outpatient Tests	
Packaged into Hospital Outpatient Prospective System unless: — "Non-patient" test	
No other hospital outpatient services from same "encounter" or	
 Removed 1/1/17 :Tests "clinically unrelated" from other hospital services from same "encounter" and ordered by different 	
physician Applies to tests performed by hospital directly or "under arrangements"	
-	1
Medicare Reimbursement APC/OPPS Initiatives Bundled Payments	
One-two punch! Effective January 1, 2017	
 Expansion of Molecular Pathology Laboratory Test Exception to Include Certain Advanced Diagnostic Laboratory Tests (ADLTs): In CY 2014, we 	
adopted a policy to exclude molecular pathology tests from our laboratory packaging policy. Discontinuation of the "L1" Modifier: In CY 2014, we created modifier L1 to	
allow for separate payment of laboratory tests for use when (1) laboratory tests were the only services on the claim, or (2) when the laboratory test or tests were "unrelated" to the other services on the claim, meaning that the	
laboratory test was ordered by a different physician for a different diagnosis than the other services on the claim. • Packaging Based on Claim instead of Based on Date of Service: A hospital	-
stay that may span more than one day are packaged according to OPPS packaging policies.	

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Protecting Access to Medicare Act 2014 (PAMA)

Second Punch!

Goal of PAMA is to overhaul the Clinical Laboratory Fee Schedule (CLFS). To set new reimbursement rates to match the weighted median of the reported commercial rates paid to large commercial laboratories. CMS estimates that laboratory Medicare revenues will decrease 5.2 Billion over the next 10 years.

After a year delay, CMS published the final rule for implementation of PAMA in the June 23, 2016 Federal Register. The final rule clarifies and changes several key requirements that were in the proposed rule that was released for public comment last fall. There still are a few unanswered questions, but in this briefing, I will give answers according to the information that CMS has released in the final rule and two MLN Matters articles.

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It is applicable WHAT?

Applicable Laboratories

- Have a CLIA Certification
- Bill under their own NPI
 Have a majority of their Medicare revenue come from the CLFS or the PFS.
- Has received over \$12,500 in Medicare reimbursement during the 6-month data collection period.

Applicable Data

- The specific HCPCS code associated with the test
 The private payer rate for each test for which final payment has been made during the data collection period.
- The associated volume for each test at each payment rate



PAMA Critical Dates For Applicable Laboratories

Data collection period

≻Jan. 1 through June 30, 2016

Reporting period

≻Jan. 1 through March 31, 2017

CMS will publish preliminary CLFS for public comment

➤ Early September 2017

Final CLFS rates published in November 2017

➤ Effective Jan. 1, 2018

