Three Competing Perspectives on Federal Health Care Enforcement Trends: Federal Prosecutor, In-House Counsel, Outside Counsel

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Update: Department of Justice Priorities







Consideration: Required by Law

- Affordable Care Act Regulatory Requirements
 - 42 C.F.R. § 422.326—Reporting and Returning of Overpayments
- Securities Exchange Act of 1934
 - Section 10A, 15 U.S.C. § 78j-1
 - Requires issuers and auditors to report certain illegal conduct to the SEC

Federal Acquisition Regulations

- Reg. 52.203-13, 48 C.F.R. § 52.203-13—Contractor Code of Business Ethics and Conduct
- Affirmative duty for federal contractors to report violations of False Claims Act and other laws



Voluntary Disclosure of Violations of Health Care Laws

- Centers for Medicare & Medicaid Services (CMS)
 - · CMS Self-Referral Disclosure Protocol
 - Solely for Stark Law violations
- U.S. Department of Health & Human Services, Office of the Inspector General (HHS-OIG)
 - OIG's Provider Self-Disclosure Protocol
- U.S. Department of Justice (DOJ)
 - · No Protocol



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Disclosure Benefits

- CMS

- · Release from administrative liability
 - But not from CMP liability, which is province of OIG
- Recommendation to OIG and DOJ for favorable resolution of CMP and False Claims Act liability

HHS-OIG

- Multiplier of 1.5 times damages, instead of 2 to 3
- · Avoid Corporate Integrity Agreement

DOJ

- Non-Prosecution Agreement or Deferred Prosecution Agreement
- Reduced criminal fine
- · Release from False Claims Act liability



Disclosure Risks: "Poking the Bear"



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Disclosure Risks (cont.)

Poking the Bear

- · Likelihood of detection vs. certainty of payment
- Broader areas of inquiry
 - Hard to fend off new inquiry when cooperating

Collateral Consequences

- Other federal entities
- States
- Private lawsuits

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Federal Compliance Guidance



Recent Compliance Program Guidance

DOJ Fraud Section

- "Evaluation of Corporate Compliance Programs"
 - Neither a checklist nor a formula
 - But in reality . . .

• HHS-OIG

- "Measuring Compliance Program Effectiveness: A Resource Guide" "Measuring Compliance Program Effectiveness: A Resource Guide"
 - How to use/implement?



Corporate Monitorships



Corporate Monitorships

RISK & COMPLIANCE JOURNAL. | COMPLIANCE

U.S. to Reduce Use of Monitors in Corporate Settlements

Policy change comes amid a broader review of corporate criminal enforcement



The U.S. Department of Justice building is seen in Washington. PHOTO: JIM



Corporate Monitorship Benefits

- Opportunity to learn from established Compliance professionals
- Partnership with monitor to strengthen Compliance controls and build "first-in-class" program
- Lasting impact on company and strengthening of internal view of compliance
- Department of Justice perspective



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Corporate Monitorship Problems and Risks

- Conflicts of interest; lack of true independence
- Lack of familiarity with the company and its culture
- Lack of formal training and experience as monitors
- "Scope creep"
 - Ambiguity regarding monitor's role and concerns that monitor will exceed appropriate scope



Corporate Monitorship Problems and Risks (cont.)

- Disruption of company operations
 - Diverts time and resources from corporate functions
 - General intrusiveness of monitoring process
- Expense
 - The company is responsible for monitor costs
- Insufficient oversight of monitors



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Questions?

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