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# **Objectives**

- ▶ At the end of this session, the participant will be able to:
  - Identify how to utilize their risk assessment process for identifying key priority areas for compliance monitoring
  - Utilize tools provided for two different monitoring examples
  - Network with the group participants on ideas for future compliance monitoring



# Monitoring - What is it?

- Monitoring is a tool used to identify any areas of concern or irregularity related to specific areas within any specified timeframe. Other elements include the below:
  - ► Methodology is usually informal, ie: peer to peer review, document reviews, check lists, discussions, observations
  - ▶ Business can look at itself (subjective) OR...
  - Independent view of business area can be done



- Once key compliance priorities are identified in the risk assessment, the compliance auditing and monitoring plan should be developed with the risk assessment priorities driving the plan activity. Result: Risk based plan
- Monitoring is ongoing and done by everyone in the organization.
- Important for management to understand the need for their participation to identify areas which might need action



# Possible Risk Priorities to Consider for Monitoring (from brochure topics) Group Participation

- ► Business associate agreements
  - Marketing, fundraising, and research
  - Photos, phones, and privacy
- Pitfalls compliance should consider when evaluating volume/value of referrals prohibition
  - Fair Market Value vs. Commercial Reasonableness compliance oversight
  - Best practices during operation of financial arrangements



# Possible Risk Priorities to Consider for Monitoring (from brochure topics) Group Participation

Supporting Compliant Billing in Co-located Physician and Hospital Space - From Stem to Stern

Providing all services in a convenient location to support patients' health, convenience, and adherence to their treatment plans

- Co-location rules and regulations being followed?



# Possible Risk Priorities to Consider for Monitoring (from brochure topics) Group Participation

Advanced Practice Practitioners: Risks and Benefits in the Hospital Setting

### **Health Systems**

- Hospital expense vs independently billable service
- Stark Law or the Anti-Kickback Statute concerns
- Billing and documentation when working with physicians

## Possible Risk Priorities to Consider for Monitoring (from brochure topics) Group Participation

- Analysis and reduction of costs during mergers, acquisitions, or other integration efforts
  - Missing BAAs
  - Standardization of service-level agreements and consolidation of suppliers
  - Rapid mining of contracts for specific clauses or language in support of cybersecurity risk evaluation or other regulatory audits

# Possible Risk Priorities to Consider for Monitoring (from brochure topics) Group Participation

- ▶ What Hospital and Health Care System Compliance Officers Need to Know When Relying on an External Institutional Review Board (IRB)
- -Overview of the circumstances when hospitals and healthcare systems may need an IRB to review:
- a) proposed research
- b) uses of investigational drugs, biologics or devices, or the
- c) use of PHI for research purposes
- d) Selection criteria for your external IRB
- e) documenting the arrangement for an external IRB and
- f) Are the responsibilities of each party spelled out?



- ► Take the monitoring tools available and apply them to one of the objectives from the conference brochure (in previous slides)
  - Determine the:
    - ▶ Method you will use for monitoring, ie: observation, document review, etc.
    - ▶ timeframe
    - ▶ The stakeholder that will be help to help get the monitoring done
    - > Anticipated outcomes and value that this monitoring will provide to the organization
    - ▶ How should this monitoring be shared with the organization?
    - ▶ Other points of consideration?



# In summary, Monitoring....

- should be done by compliance based on the risk priorities identified from the risk assessment
- is ongoing
- can be done by any individual
- is everyone's responsibility
- can be an early detection mechanism to keep things from moving to a crisis level and to "reactive state"
- > can be efficient and an effective way to help prioritize risk dynamically

