

# Presented by



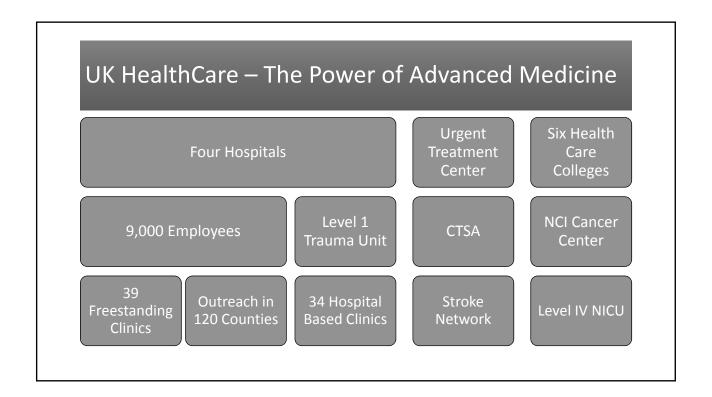
Darin Poynter, MS
Enterprise Data Architect
UK HealthCare Information Technology



Rebecca Scott, MS
Compliance/Privacy Manager
UK HealthCare Office of Corporate
Compliance

# Objectives

- Discuss the need for a secure cloud-based environment in which to manage PHI from research studies.
- Outline a process to create a secure cloud environment in which to facilitate large PHI data set sharing and manipulation.
- Ponder questions regarding research PHI data governance and data ownership in an academic medical center environment.



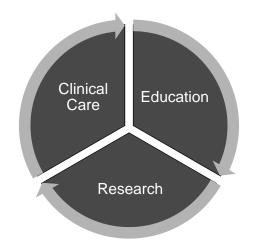
### **UK HealthCare Pillars**

### Mission

UK HealthCare is committed to the pillars of academic health care—research, education and clinical care. Dedicated to the health of the people of Kentucky, we will provide the most advanced patient care and serve as an information resource. We will strengthen local health care and improve the delivery system by partnering with community hospitals and physicians. We will support the organization's education and research needs by offering cutting edge services on par with the nation's best provider.

### Vision

The vision of UK HealthCare is to achieve national recognition as a Top 20 public academic health center, providing optimal multidisciplinary health care and developing advanced medical therapeutics for the people of Kentucky and surrounding regions.





### Solving the Unsolvable

- Research is the key to the future of medicine. At UK HealthCare, our researchers are working every day to find answers where there were no answers before.
- As an academic research institution, our physicians as well as pharmacists, nurses, and
  other healthcare professionals are continuously pursuing the next generation of cures,
  treatments, protocols and policies. Their discoveries have the potential to change what's
  medically possible within our lifetimes. At the same time, our educators and thought
  leaders in health policy and delivery are transforming the healthcare landscape in
  Kentucky to provide the right care, in the right place, for everyone in the state.
- The <u>UK Markey Cancer Center</u> has earned designation by the National Cancer Institute –
  the most prestigious designation possible. And because of that, we have access to new
  treatments not yet generally available, and to clinical trials most other hospitals do not.



# Background

- Prominent researcher with IT expertise obtained large grant
- Grant provides for access and usage of extremely large dataset containing protected health information (PHI)
- Researcher identified Amazon Web Services (AWS) as a likely solution in which to store and manipulate the large dataset.
- Researcher obtained AWS funds to establish his own AWS account.
- Problem: Not all AWS services are HIPAA-eligible.

# The Opportunity of the Cloud

- Build a process that leverages UKHC IT to acquire and implement Amazon Web Services to support research.
  - Integrating IT services into research is a significant opportunity.
  - IT has a stake in research activities as the ultimate owners of data and data security.
  - Cloud services (like AWS) are quickly changing the research landscape and creating new vectors of data breaches.

# Amazon Web Services for Research Workgroup

### Charge:

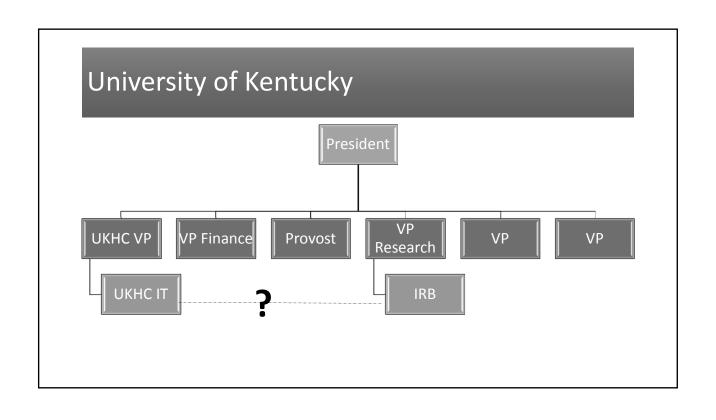
 To develop a standard process of acquiring permission and the appropriate configuration of Amazon Web Services

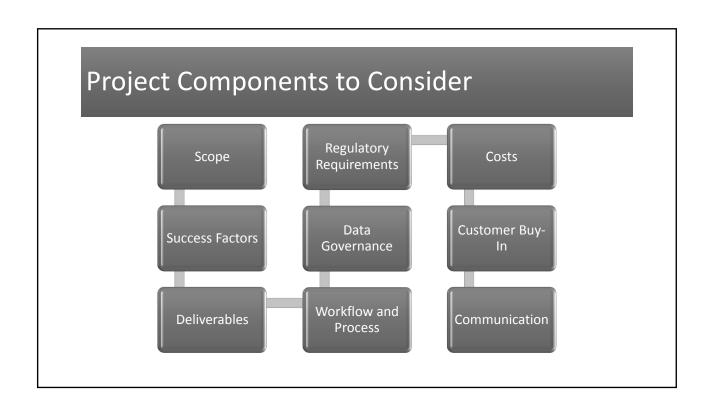
### Membership:

- IT Security
- IT Architecture
- Privacy
- IT Data Governance
- Research Data Governance
- Office of Research Integrity
- Research IT

### Tasks:

- Create workflows and processes to operationalize acquisition and configuration of AWS resources for research activities.
- Establish governance process.
- Resolve related issues that may arise.





# AWS Project Topic Overview

#	Topic	Considerations
1	Scope	Develop standard practiced for AWS use for research PHI.
2	Success Factors	Simple and lightweight process, ease of use
3	Deliverables	Documented process for researchers' use, secure PHI
4	Workflow and Process	IRB Processes, IT Processes, Researcher Processes
5	Data Governance	Research Data, Health Care Data
6	Regulatory	HIPAA, OHRP, CAP, GINA, Records Retention
7	Costs	FTEs, financial, demand, usage, lifecycle
8	Stakeholder buy-in	Researchers, Security, Privacy, Demand, Architecture, IRB
9	Communication	Who, what, when, where, why, and how?
10	Go-Live	Contingencies, Risks

# Identify the Needs

# Scope

 Develop a standard process for acquiring permission and the appropriate configuration of Amazon Web Services

### **Success Factors**

- Simple and lightweight process
- Ease of use
- Provide value-added PHI security

### Deliverables

- Documented process for researchers' use
- HIPAA compliant AWS research services

# Workflow and Processes

Identify all of the organizational units involved in the creation, approval, and management of a research protocol.		
Identify timeline opportunity to provide AWS service.		
Identify existing available resources for use by researcher.		
Perform gap analysis.		
Identify inconsistencies and exceptions in existing process.		
Consider demand management for AWS account provision.		
Consider account ownership and access controls.		

### Data Governance and Risk

Who controls the data governance process?

Does the research protocol dictate additional data ownership

considerations?

Who owns the data?

Are there intellectual property issues to consider?

How does the institutions structure determine data ownership and governance?

How long must the research/PHI data be maintained and protected?

# Regulatory Considerations On Prem. vs. Cloud

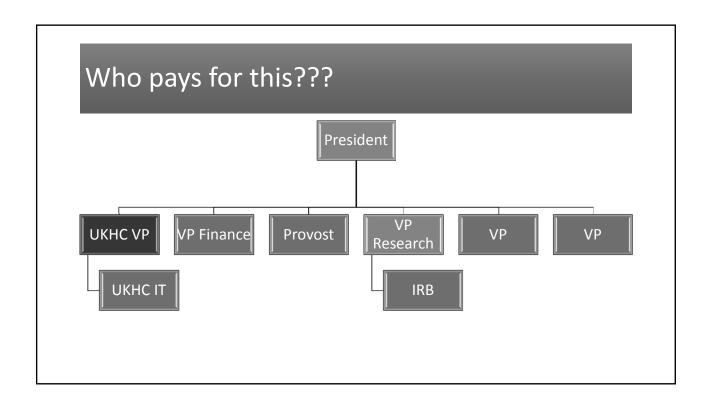
- Privacy Rule
- OHRP
- HITECH
  - Third Party Risks
  - BAA's and Breaches
- CAP requirements for Genomic Data
- GINA
- IT Security standards
- Auditing, Monitoring, Remedy

# Additional HHS Laws & Regulations

Find laws and regulations on civil rights, privacy rights, research, fraud prevention and detection, freedom of information, tribal matters, employment, and more.

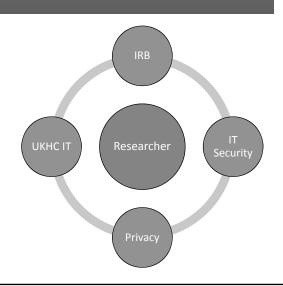
www.hhs.gov

# Costs Live data vs. archived data Time and effort costs Can you use research overhead dollars? Project costs vs. department costs? Should it depend on the volume? Can you build archiving fees into the project budget? Can you bill for unfunded projects?



# Stakeholder Buy-in

If researchers don't see value-added and experience ease of use, they will find a potentially non-compliant solution instead of adopting the new process.





### **Guiding Principles**

- <u>Value Proposition</u> Process should add value for research activities and investigators.
- Easy-to-Follow Process should not be onerous for users to follow.
- <u>Foster Innovation</u> Process should not be so rigid to limit capabilities.
- <u>Accelerate Development</u> Process should optimize processes for creating tools and resources to quicken time to delivery.



# Guiding Principles (con't)

- <u>Shared Resources and Reuse</u> Slow the sprawl of data and Control technical diversity
- <u>Cost Containment</u> Process should help find and eliminate costly redundancies and inefficient use of resources.
- <u>Risk Containment</u> Process should help find and mitigate risks for Investigators and IT.
- <u>Foster Collaboration</u> Process should allow for 3<sup>rd</sup> party integrations and new resources.



### **Our Focus**



- Information Gathering Understanding the research process in general.
- 2. Analysis Identifying opportunities to leverage IT in existing process.
- 3. Collaboration Working with the UKHC Research Community of Practice for buy-in and support.
- 4. Develop a Service Model Design how to deliver cloud-hosted services to empower research.
- 5. Service Deployment Deliver a new capability to support research

# Current Research Protocol Approval Process

- Pre-Submission
- IRB Review
- IRB Approval
- Data & Infrastructure Development
- Research Project Start End
- Destruct/Turn Off Environment

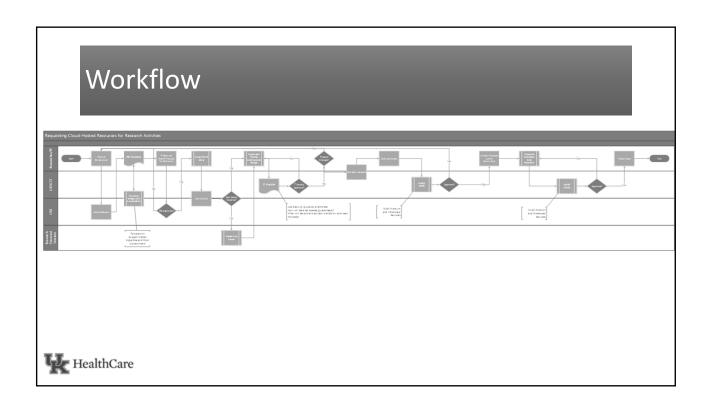


HealthCare

# Research Process with IT Support

- Pre-Submission
- IRB Review
  - Technical Review
- IRB Approval
- Acquire AWS Resources/Environment
- Data & Infrastructure Development (IT Support if Needed)
- Audit (including IT)
- Research Project Start End
- Destruct/Turn Off Environment (IT Support if Needed)
- Verify/Audit (including IT)





### **Moving Forward**

- We have the opportunity to work with the Research subcommittee of IT Data Governance and other Data Groups.
  - Focus on how to <u>operationalize</u> the process within the business workflow.
    - IT cannot drive the process, but we can <u>catalyze</u> adoption and support the effort.
  - Focus on Governance of Process and operations.
    - Auditing, monitoring, cost containment, etc.



# Service Models to Explore

### Advise and Support

 IT Advises and offers Data Services with SLAs, PI Primarily responsible for design, development and implementation.

### Consultation and Subject Matter Expertise

 IT works in collaboration with the PI. Investigator leads effort and pulls in IT as needed for some design and development.

### Partnership Model

 IT and Investigators jointly design, build and implement the environment and resources.
 Accountability shared between IT and Principle Investigator.



# More Service Models to Explore

### IT-Led Implementation

 IT accepts work order to design, build, and implement resources and environments under direction of the Principle Investigator. Current Lean is IT will not provide this level of service.

### Concierge Service

 Principle Investigator hands off all design, development, and implementation activities for IT to build as a turn-key solution. Current Lean is IT will not provide this level of service.



# Questions?

Rebecca Scott: <u>rebecca.scott@uky.edu</u>

Darin Poynter: <u>Darin.Poynter@uky.edu</u>